



CURRICULUM VITAE

Name: STEN SVERDRUP-JENSEN

Position: Professor (Adj.)
Profession: Economist, R&D Management Adviser
Sex: Male
Nationality: Danish
Date of birth: June 20, 1946

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EDUCATION

1972 M.Sc. Economics, (Cand.polit.), University of Copenhagen, Denmark

LANGUAGE

	Speaking	Reading	Writing
English	Excellent	Excellent	Excellent
German	Good	Good	Good
French	Good	Good	Fair
Danish	Mother tongue		

COUNTRY EXPERIENCE

Cambodia, Laos, Thailand, Vietnam, Bangladesh, India, Indonesia, Philippines, Malawi, Zimbabwe, Mozambique, Botswana, Cote d'Ivoire, Benin, Ghana, Burkina Faso, Sudan, Vanuatu, Solomon Islands, EU member states.

KEY QUALIFICATIONS

- Institutional analysis related to management of natural resources and coastal zones.
 - Organizational development and capacity building.
 - Socio-economic analysis.
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EMPLOYMENT RECORD

01.06.2008-	Professor (Adj.), Innovative Fisheries Management, IFM – an Aalborg University Research Centre.
01.07.2007-31.07.2008	Acting Director, Innovative Fisheries Management, IFM – an Aalborg University Research Centre.
01.07.2006- 30.06.2007	Managing Director, IFM, North Sea Centre, Denmark. IFM is an independent non-profit institution (foundation) that performs research and consultancy services within socio-economic and institutional aspects of fisheries and coastal zone management and development.
01.04.2001-30.06.2006	Senior Researcher/Adviser, IFM, Copenhagen Branch Office.
01.04.1999-31.03.2001	Chief Technical Adviser, National Aquatic Resources Institute Project, Vientiane, Laos. Danida funded project that provided managerial, technical and financial support to the establishment of the Living Aquatic Resources Research Center, LARReC, in Laos. (The project continued as a “twinning” project between LARReC and IFM until the end of 2005).
01.11.1993-31.03.1999	Managing Director, IFM.
01.05.1992-30.10.1993	Planning Adviser to the Director General and Acting Director of Social Science Division, International Center for Living Aquatic Resources Management (ICLARM), Manila, Philippines.
01.01.1987-30.04.1992	Partner and Senior Consultant, T. Bak Jensen A/S, Management Consultants. Specialist Consultant in management of development projects and R&D projects.
01.08.1981-31.12.1986	Managing Director, Danish Institute for Fisheries Technology (DFTI), North Sea Centre, Denmark. DFTI was a service institute, affiliated to the Danish Academy of Technical Sciences, undertaking R&D, training and technical assistance in areas of fisheries technology and fisheries economics.

01.08.1979-31.07.1981	Director, North Sea Centre Planning Agency, Hirtshals, Denmark. Responsible for organizational, physical and financial planning of a large integrated research, development and training centre for fisheries.
01.08.1978-31.07.1980	Research Director, Fisheries Research Group, Aalborg University, Denmark. The group undertook a number of fisheries sector studies for the EU Commission and the North Jutland County Council.
01.11.1977-31.07.1979	Associate professor, Aalborg University, Aalborg, Denmark. Research and lecturing in fisheries and regional economics.
01.11.1973-31.10.1977	Assistant professor, Aalborg University, Aalborg, Denmark. Research and lecturing in regional economics and civics.
01.07.1972-31.10.1973	Administrative coordinator, Institute of Economics, University of Copenhagen, Denmark.

EXPERIENCE RECORD 1994-date

(TL=Team Leader; TM=Team Member; IA=Individual Assignment)

RESEARCH:

2006-2009	IMAGE: Indicators for Fisheries Management in Europe, Specific Targeted Project, CEC, DG Fisheries and Marine Affairs. TL (Socio-economics).
2004-2006	INDECO: Development of Indicators of Environmental Performance of the EU Common Fisheries Policy. Concerted Action. CEC, Research DG. TM.
2003-2005	PKFM: Policy and knowledge in fisheries management. Project under the EU 5 th Framework Programme. CEC, Research DG. TM.
2002-2004	KNOWFISH: Knowledge base for fisheries management. Project under the EU INCO-DEV programme. CEC, Research DG. TM.
2000-2001	"Fisheries in the Lower Mekong Basin: Status and Perspectives". Sector review commissioned by the Mekong River Commission. TL.
1997-1998	"Legal aspects and administrative practices that hamper or support integration in coastal zone management in Denmark". Study commissioned by the Danish Ministry of Environment and Energy. TL.
1996-1997	"International experiences from integrated coastal zone management". Study commissioned by the Danish Ministry of Environment and Energy. TL.
1994-2003	"ICLARM/IFM/NARS Fisheries Co-management Research Project Phase 1". Global collaborative research programme funded by Danida. TL.

CONSULTANCIES:

2011	EU MARE - Impact Assessment of Discard Reducing Policies, Denmark case. Study
2010-	MSC certification of the German Eastern Baltic Cod Fisheries. FCI Principle 3 Assessment expert.

- 2010- MSC certification of the Swedish Eastern Baltic Cod Fisheries. FCI Principle 3 Assessment expert .
- 2010- MSC certification of Danish Demersal Fisheries (North Sea Saithe, Eastern Baltic Cod, North Sea Plaice). FCI Principle 3 Assessment expert
- 2010 EU MARE – CFP Impact Assessment Phase 1 and 2. Study.
- 2010 EU MARE - Administrative experience with effort management concerning the NE Atlantic.
- 2010 EU MARE - Assessment of the status, development and diversification of fisheries-communities - Hirtshals case study report
- 2010 EU MARE - Impact assessment of the long-term management plans for North Sea plaice and sole.
- 2009-10 Mekong River Commission, MRC. Concept Note for Phase 3 (2011-2015) of the MRC Fisheries Programme.
- 2009 Nordic Council of Ministers – “Short notes on Nordic experiences in fisheries management – an input to the debate on the reform of the EU Common Fisheries Policy”. IFM in collaboration with University of Tromsø, Norway.
- 2009 EU FISH - Economic and social impacts of the proposed scenarios for a long term management plan for Baltic pelagic fisheries
- 2008 EU FISH/2007/03 - An analysis of existing Rights Based Management (RBM) instruments in Member States and on setting up best practices in the European Union. IFM country responsibilities include Denmark, Sweden, Finland and Germany. EU DG Fisheries and Maritime Affairs study.
- 2008-2009 MSC certification of the Danish Pelagic Fishery. Principle 3 Assessment Expert appointed by Norsk Veritas for the MSC certification of the DPPO pelagic fisheries (North Sea herring, Atlanto Scandian herring, North-East Atlantic mackerel).
- 2007- SPICOSA. Sub-contractor to DTU Aqua in the Limfiord case. The aim of the EU SPICOSA project is to develop methods that can evaluate and further develop management opportunities for sustainable integrated coastal zone management.
- 2007 KODEKS II – Development of a Whitepaper on the Danish pelagic fish processing industry, for the Association of Danish Fish Processors and Exporters. In collaboration with Gemba Seafood and Danish Standard. Directorate for Food, Fisheries and Agri Business, Denmark. TM.
- 2007 "Evaluation of Trade of Fresh and Refrigerated Fish in Mainland Portugal". IFM subcontracted by TECNINVEST to describe the first sale and marketing system of fresh and refrigerated fish in Denmark, including the identification and proposal of good practices for case studies. Funded by IFADAP/INGA (Ministry of Agriculture, Rural Development and Fisheries, Portugal).

- 2006 KODEKS - Code of Conduct for Sustainable and Responsible Fisheries (Denmark). FIFG Project commissioned by the Directorate for Food, Fisheries and Agri Business, Denmark. TM.
- 2006 “Enhancing the Role of Women in Inland Fisheries in Cambodia”. TA funded by the Asian Development Bank. TL.
- 2006 Integrated Coastal Zone Management (ICZM) in Europe. Country Case Assessment – Denmark. Evaluation for the European Commission, subcontractor to Rupprecht Consult — Forschung & Beratung GmbH.
- 2006 “Strengthening the Knowledge Base for and Implementing an Ecosystem Approach to Marine Fisheries in Developing Countries”. Appraisal of Norad/FAO Cooperative “Nansen” Programme. TL.
- 2005 Strategic partnership for fisheries in Mauretania. Initial scoping mission to develop a concept note for the fisheries sector strategy. Funded by the World Bank. TM.
- 2005-2006 “Guide to Fisheries Policy Research in Cambodia– The Institutional and Legal Context”, Consultancy to Worldfish Center. TL.
- 2004-2007 "The role of fish in food and nutrition security in Bangladesh and Cambodia". Funded by Danida. IFM subcontracted by KVL (Royal Veterinary and Agricultural University, Denmark) to assist IFReDI, Cambodia, in undertaking household surveys. TM.
- 2004-2006 ESPON. Action Project 2.1.5 Territorial impacts of European Fisheries Policy. TM.
- 2004-2005 Mekong Fisheries Field Academy. Post academic training programme for MRC Fisheries Programme counterpart institutions. Funded by Mekong River Commission. Project Manager.
- 2004 Component Formulation: Strengthening of the fisheries administration. Fisheries Sector Programme Support, Phase II (FSPS II), Vietnam. Funded by Danida. TL.
- 2004 Mekong River Commission Fisheries Program, Phase 2. Formulation Mission funded by the Mekong River Commission. TM.
- 2004 "Dansk fiskeindustriens muligheder i den globale økonomi". Analysis of the prospects for the Danish fishing industry in the global economy. Commissioned by the Directorate for Food, Fisheries and Agri Business. TM.
- 2004 The Nansen Programme beyond 2005. Preparation of Concept Note: Implementing Ecosystem Approaches to Fisheries in Developing Countries and Review of Priority Issues in Global/Regional Fisheries Management and Overview of ongoing LME projects. Commissioned by FAO. TL.
- 2003-2004 Asian Development Bank/World Fish Center. Technical Assistance to Capacity Building of the Inland Fisheries Research and Development Institute, Cambodia. In charge of Policy Development and Dialogue Component.
- 2003-2006 Twinning arrangement between IFM and IFReDI (Inland Fisheries Research and Development Institute, Cambodia). Funded by Danida through the Mekong River Commission Fisheries Programme. Chief Technical Adviser.

- 2003-2004 Indirect Stakeholders in Fisheries Management. Analysis carried out for the Nordic Council of Ministers. TL.
- 2003 Mid-term evaluation of the FIFG Programme 2000-2006. Commissioned by the Directorate for Food, Fisheries and Agri Business. TM.
- 2003 Evaluation of the FIUF and PESCA Programmes 1994-99. Commissioned by the Directorate for Food, Fisheries and Agri Business. TM.
- 2003 Mid-term Review of SIFAR Project (Support Unit for International Fisheries and Aquatic Research located at FAO. TL Contracted by DfID, UK.
- 2002 "Future contribution to global agendas by the Nansen Programme". Programme Concept Document prepared for Norad. TL.
- 2002 "ICLARM Medium Term Research Plan 2003-2005". IA.
- 2002 "The present situation of the Danish protein fisheries and the possible consequences for the pelagic fleet". Memorandum elaborated for the Danish Pelagic Producers' Organisation.
- 2001-2005 Twinning arrangement between IFM and LARReC (Living Aquatic Resource Research Center, Laos). Funded by Danida. Chief Technical Adviser.
- 2001 Project identification and formulation of National Capacity Development Project, Phase II, Lao PDR. Commissioned by Danida. IA.
- 2001 "Restructuring of the Department of Fisheries in Cambodia". Proposal on institutional change commissioned by the Mekong River Commission and the Department of Fisheries. IA.
- 1998 "Planning of SIFAR Strategy and Workplan 1998/99", SIFAR/FAO. IA.
- 1998 "National Aquatic Research Institute, Lao PDR". Project appraisal commissioned by Danida. TL.
- 1998 "Assessment of Mekong Fisheries Project (Basinwide). Project review commissioned by the Mekong River Commission Secretariat. TM.
- 1997/98 "Prospects for the fisheries sector in Bornholm" Study commissioned by the Bornholm Business Council. TM.
- 1997 "Integrated Coastal Zone Management as Theme for Nordic Fisheries Research Collaboration". Study commissioned by the Nordic Council of Ministers' Working Group on Fisheries Issues. TL.
- 1997 "International Consultation on Fisheries Policy Research in Developing Countries". Co-organizer of joint IFPRI/ICLARM/IFM conference. 3-5 June 1997. Preparation of conference theme paper. TM.
- 1997 "Fisheries Research Support Unit based at the FAO Fisheries Department". Project proposal prepared for SIFR (funded by Danida). TM.
- 1997 "Prospects for the Esbjerg fishing port". Study commissioned by the County of Ribe, Esbjerg Municipality, Esbjerg Business Council, the State Port Authorities and others. TL.

- 1996/97 Business Innovation Center Nord, BIC Nord". Concept development assistance to the North Jutland and Viborg County Administrations. TL.
- 1996/97 "Strengthening of the Inland Fisheries Information Systems in the Lower Mekong Basin". Project Document prepared for the Mekong River Commission Secretariat. TL.
- 1996 "Assessment of Impacts of Water Management on Fisheries Resources" and "Migration and Spawning of Mekong Fish Species". Project Document prepared for the Mekong River Commission Secretariat. TL.
- 1996 "Management of the Freshwater Capture Fisheries of Cambodia, Phase 1". Project Review commissioned by the Mekong River Commission Secretariat/Danida. TL.
- 1996 "ICLARM's New Headquarters at Subic Bay, Philippines". Concept Document prepared for ICLARM Board of Trustees. TL.
- 1996 "Rural Extension for Aquaculture Development in the Mekong Delta". MRC Project Appraisal commissioned by Danida. TL.
- 1995/96 "Strategy for International Fisheries Research, SIFR". Project and strategy evaluation commissioned by UNDP and the Consultation of International Fisheries Donors.
- 1995-1996 "The Future of Skagen as a Major North East Atlantic Fishing Port". Study commissioned by Municipality of Skagen and Ministry of Agriculture and Fisheries. TL.
- 1995 "Kyoto Conference on Sustainable Contribution of Fisheries to Food Security". Main Technical Conference Document (draft) prepared for FAO and the Government of Japan. TL.
- 1995 "Technical Assistance to Fisheries Development, Mekong Commission Secretariat". Project Review commissioned by Danida. IA.
- 1994-1995 "Rationalization of the (former USSR) Distant-Water Fishing Fleets of Estonia, Latvia and Lithuania". Feasibility study commissioned by FAO and the Baltic states. TM.
- 1994 "Fisheries Sector Support to Vietnam". Danida Programming Mission. TM.
- 1994 "Oxbow Lakes Small-scale Fishermen Project, Bangladesh". Project Review commissioned by IFAD and Danida. TL.
- 1994 "Fisheries Sector Master Plan for Mozambique". Technical Assistance provided to the Secretariat of State for Fisheries for the drafting of the Plan Document. IA.
- 1994 "The Fisheries Sector of Mozambique". Study/sector brief commissioned by Danida. IA.

PUBLICATIONS

with major contributions by Sten Sverdrup-Jensen

- 2008 **Nielsen, J.R.; Andersen, S.E.; Eliassen, S.Q.; Frost, H.; Jørgensen, O.; Krog, C.; Kronbak, L.G; Mathiesen, C.; Munch-Petersen, S.; Sverdrup-Jensen, S.;**

- Vestergaard, N.:** Implementering af mere selektive og skånsomme fiskerier: konklusioner, anbefalinger og perspektivering (Implementation of more selective and protective fisheries: conclusions, recommendations and perspectives). Danmarks Fiskeriundersøgelser, 2008. 52 s. (DTU Aqua-rapport).
- 2007 **Eliassen, Søren, Sten Sverdrup-Jensen, Anne-Sofie Christensen og Jens Møller.** Kodeks for et bæredygtigt og ansvarligt dansk fiskeri – med det pelagiske fiskeri som case. Analyserapport fra fase 1: Forventninger og krav til kodeks fra forvaltning og marked.
- Hegland, T.J. and S. Sverdrup-Jensen.** "Fiskefælleden i Danmark – velsignelse eller tragedie?" (The Fisheries Commons in Denmark – blessing or tragedy?) in Erik Christensen and Per Christensen (eds.): "Fælleder i forandring" (Commons in transition), Aalborg Universitetsforlag, 2007, Aalborg.
- Kronbak, Lone G., Svend Erik Andersen, Jan-Tjeerd Boom, Søren Eliassen, Hans Frost, Ayoe Hoff, Ole Jørgensen, Carsten Krog, Christoph Mathiesen, Sten Munch-Petersen, J. Rasmus Nielsen, Sten Sverdrup-Jensen and Niels Vestergaard.** IMPSEL *Implementering af mere selektive og skånsomme fiskerier - Konsekvenser for ressource, fiskere og samfund.* Department of Environmental and Business Economics (IME), University of Southern Denmark, IME Report 11/07, ISSN 1399-3232.
- 2006 **Sverdrup-Jensen, S., P. Degnbol and M. Ahmed.** Guide to Fisheries Policy Research in Cambodia – The Institutional and Legal Context, WorldFish Center Discussion Series No. 5. 44p.
- 2005 **Degnbol, P., H. Gislason, S. Hanna, S. Jentoft, J. Raakjær Nielsen, S. Sverdrup-Jensen and D. C. Wilson.** Painting the Floor with a Hammer. *Marine Policy* 30 (2006) 534-543.
- Hoof, L. van, E. Hoefnagel, J. W. van der Schans, J. Raakjær Nielsen, A.-S. Christensen, S. Sverdrup-Jensen, A. Delaney, S. Jentoft, K. Mikalsen, G. R. Karlsen, C. Bodiguel, J. Catanzano, J. L. Suarez de Vivero, I. Martínez Alba, S. F. Domínguez, D. Rommel.** Sharing responsibilities in fisheries management, Part 1 – Final Report and Part 2 – Annex: case studies. The Hague, LEI, 2005. Report 7.05.05; ISBN 90-8615-023-3. 191 pp.
- 2004 **Anker, Helle T., Vibeke Nellemann and Sten Sverdrup-Jensen.** Coastal zone management in Denmark: ways and means for further integration. *Ocean & Coastal Management* 47 (2004) 495-513.
- 2003 **Degnbol, P., D.C. Wilson, H.A. Grolin and S. Sverdrup-Jensen.** Spatial Scale in Coastal Zone Management: Current Approaches, Challenges and Possibilities. Paper presented at: Rights and Duties in the Coastal Zone, 12-14 June 2003, Stockholm, Sweden. Working paper no 1-2003. Institute for Fisheries Management & Coastal Community Development.
- Raakjær Nielsen, J., A.-S. Christensen, A. Delaney, T. Olesen, S. Sverdrup-Jensen and D.C. Wilson.** Devolution of responsibilities in natural resource management in Denmark – lessons from management of cormorant and the herring fishery. Paper presented at People and the Sea II - Conflicts, threats, and opportunities. Second International MARE Conference, September 4-6 in Amsterdam, the Netherlands. Working paper no 3-2003. Institute for Fisheries Management & Coastal Community Development.

- 2002 **Sverdrup-Jensen, S.** Fisheries in the Lower Mekong Basin: Status and Perspectives. MRC Technical Paper No. 6. Mekong River Commission, Phnom Penh. 103 pp. ISSN: 1683-1489
- 1999 **Nellemann, V., Sverdrup-Jensen, S. and Anker, H.T.** Integrated Coastal Zone Management. In Danish Journal for mapping and land-use. Vol 3-99. P. 416-421. (in Danish).
- Sverdrup-Jensen, S.** Policy issues deriving from the impact of fisheries on food security and the environment in developing countries, p.73-91. *In* M. Ahmed, C. Delgado, S. Sverdrup-Jensen and R.A.V. Santos (eds.) Fisheries Policy Research in Developing Countries: issues, priorities and needs. ICLARM Conf. Proc. 60, 112 p.
- 1998 **Sverdrup-Jensen, S. and Nielsen, J.R.** Co-management in small-scale fisheries. A Synthesis of Southern and West African Experiences. In Normann, A.K. et al. (eds.) Fisheries Co-management in Africa, Proceedings from a regional workshop on fisheries co-management research (p.303 – 321). Fisheries Co-management Research Project Research Report No. 12. IFM. Hirtshals. 17 p.
- Anker, H.T., Nellemann, V. and S. Sverdrup-Jensen.** Integrated Coastal Zone Management in Denmark – Ways and Means for Further Integration. Discussion Paper for the Transnational Seminar on the European Spatial Development Perspective Gothenburg, 26-27 October 1998. IFM. Hirtshals, 14 p.
- Nellemann, V. and S. Sverdrup-Jensen.** Integrated Coastal Zone Management - Assessment of the Danish Experiences. Ministry of Environment and Energy. Copenhagen. (in Danish).
- 1997 **Pedersen, J. D. and S. Sverdrup-Jensen.** Integrated Coastal Zone Management as a Theme for Nordic Fisheries Research Collaboration. IFM. Hirtshals, 21 p. (in Danish).
- Ahmed, M., Delgado, C. and S. Sverdrup-Jensen.** A Brief for Fisheries Policy Research in Developing Countries. Manila. 16 p.
- Sverdrup-Jensen, S. and T. Vedsmand.** Analysis of Esbjerg Fishing Port. Center for Maritime and Regional History. Esbjerg. 53 p. (in Danish).
- Petersen, J. D. and S. Sverdrup-Jensen.** International Experiences in Integrated Coastal Zone Management. Ministry of Environment and Energy. Copenhagen. 54 p. (in Danish).
- Coates, D., Visser, T. and S. Sverdrup-Jensen.** Strengthening of Inland Fisheries Information Systems in the Lower Mekong Basin (Basin-wide). Project Document prepared for the Mekong River Commission Secretariat. Hirtshals, 41 p. + annexes.
- 1996 **Blanner, P. and S. Sverdrup-Jensen.** Coastal Zone Management in the Limfjord Area, Denmark. A Perspective in the Light of Agenda 21. In Bondesen, E. (ed.) The Danish Coastal Zone Management and Agenda 21, Landscape Ecological Papers No. 4 (p. 117-132). Roskilde University, 16 p.
- Sverdrup-Jensen, S.** Support to Fisheries Management and Development Cooperation (Basin-wide). Project Document. The Mekong River Commission Secretariat. 10 p. + annexes.

Coates, D. and S. Sverdrup-Jensen. Assessment of Mekong Fisheries - Fish Migration and Spawning and Impact of Water Management (Basin-wide). MRC Project Document. 42 p.

Coates, D. and S. Sverdrup-Jensen. Programme for Fisheries Management and Development Cooperation in the Lower Mekong Basin. MRC/Danida Programme Appraisal. 39 p.

Raakjær Nielsen, J. Scharff, M., Sen, S. and S. Sverdrup-Jensen. The Future of Skagen as a Center for landing, processing and distribution of small pelagics - global market perspective and local initiatives. Hirtshals 143 p. (in Danish).

Coates, D. and S. Sverdrup-Jensen. Management of the Fresh Water Capture Fisheries of Cambodia. MRC/Danida Project Review. Hirtshals 35 p.

Raakjær Nielsen, J., Pomeroy R.S., Sen, S. and S. Sverdrup-Jensen. Analysis of Fisheries Co-Management arrangements: A research framework, joint ICLARM and IFM Project Publication, Hirtshals 19 p.

1995 Analysis of the Estonian/Latvian/Lithuanian Distant-Water Fisheries. FAO TCP/RER/2352-001/FIOD Field Document, Rome. 39 p.+ 41 p.+ 43 p.

Sverdrup-Jensen, S. Strategy for International Fisheries Research. UNDP Evaluation Report. Hirtshals, 23 p.

Sverdrup-Jensen, S. Technical Assistance Mekong Commission Secretariat. DANIDA Project Review, Hirtshals 18 p.

1994 **Pomeroy, R. S., J. Raakjær Nielsen and S. Sverdrup-Jensen.** Fisheries Co-Management: A Worldwide, Collaborative Research Project. Paper presented at the IIFET Conference in Taipei 18th to 21st of July 1994. Manila, 15 p.

Larsen, T., R. de Sà, and S. Sverdrup-Jensen. Mozambique Fisheries Sector Strategy for Danish Development Cooperation - Analytical Paper. Maputo, 15 p.

Ahmed, M. et al. Oxbow Lakes Small Scale Fishermen Project, Bangladesh. DANIDA Mid-term Review Report, Hirtshals, 27 p. plus appendices.

Pomeroy, R.S. and S. Sverdrup-Jensen. Fisheries Co-management: A Worldwide, Collaborative Research Project. A Proposal Submitted to the Danish Development Agency (DANIDA) by the International Center for Living Aquatic Resources Management (ICLARM). 22 p. + annexes.